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S MAR 1971

Lieutenant General John B. McPherson, USAF
Commandant
The National War College
Washington, D. C. 20315

Dear General McPherson:

Thank you for the invitation to participate in the National Security Affairs Research Group program. I regret that Mr. [redacted] is unavailable for this assignment due to a prior commitment for his services.

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In order that we might have a better appreciation of those topics which are most likely to be the subject of research, I have asked Dr. Hugh Cunningham, our Director of Training, to confer with you or your representative. We shall then try to match your requirements with an available, qualified officer.

I fully appreciate your desire for a top-notch professional but hope you will understand that, due to the many demands on their time, we may be unable to spare an officer each year.

Sincerely,

/s/ Richard Helms

Richard Helms
Director

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O/ExDir/[redacted]sfc (3/8/71)

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